ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

LEGAL AND ADMINISTRATIVE INFORMATION

Directors Paul Cooke

Stephen Eustace Eleanor Garvey James Keany

Mairead Kearns Reidy

Alan Molloy Michael Stephens

Secretary L&P Trustee Services Limited

Patrons Mr. Francis Brennan

Mrs. Mary O'Rourke

Charity registration number 20023201

CHY 9282

Company number 136618

Registered office and business

address

National Orthopaedic Hospital Cappagh

Finglas
Dublin 11

Auditor UHY Farrelly Dawe White Limited

Unit 4A

Fingal Bay Business Park

Balbriggan Co. Dublin

Bankers Allied Irish Banks

53 Main Street

Finglas
Dublin 11

Bank of Ireland
Ballygall Road East

Finglas Dublin 11

Allied Irish Bank 100-101 Grafton Street

Dublin 2

EBS

1 - 3 Main Street

Finglas
Dublin 11

LEGAL AND ADMINISTRATIVE INFORMATION

Pension advisors

Scheme Name: Cappagh Hospital Foundation
Trustees: Cappagh Hospital Foundation
Financial Advisors: Pax Asset Manangement
Scheme Provider: Zurich Life Assurance PLC

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DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2020

The Cappagh Orthopaedic Hospital Research and Development Foundation trading as Cappagh Hospital Foundation, hereafter called "The Foundation", present its Directors Report and the Audited Financial statements for the year ended 31 December 2020.

The Directors are responsible for preparing the Directors' report and the financial statements in accordance with Irish law and regulations. Irish company law requires the Directors to prepare financial statements for each financial year giving a true and fair view of the state of affairs of the company.

The Directors confirm that these financial statements have been prepared on a going concern basis.

The Directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and SORP - Statement of Recommended Practice as per the Charities Regulatory Authority (CRA) requirements SORP, a modular based approach made effective 1st January 2015. The implementation of SORP enables best practice required in the administration of public money and the granting of monies raised as per the Foundation's Memorandum and Articles of Association to the National Orthopaedic Hospital.

Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company for the financial year end of the result of the company and otherwise comply with the Companies Act 2014.

The Foundations Annual Report encapsulates activities for 2020. and these Audited Financial Statements. Please contact the office or download a copy from www.chf.ie.

Chairpersons Report

2020 was a year significant change for the Foundation. The year started with a lot of optimism regarding the new team and the funding targets. However, with the Covid pandemic starting in March most of the fundraising activities planned for the year had to be cancelled or postponed. By the end of the year, the only significant fundraising event that had taken place was the Walk a Mile for Cappagh in September, all other face to face events were cancelled. The online and remote fundraising has continued as planned together with payroll giving.

In spite of the very many curtailments and restrictions the Foundation was privileged once again this year to have the support of so many people who tirelessly donated and raised funds for the Hospital.

I can report that, in 2020, the Foundation, through the generosity of the public raised €351,878 with a total of €101.058 disbursed in grants.

This income of €351,878 represented a year on year decline of 45% with income from charitable activities showing a year on decrease of 75% to €68,801. At the 31st December 2020 the Foundation had cash and bank balances of €1,011,119 with €942,642 committed to specific projects to be executed in 2021 for which we have made binding commitments .

The key achievement for the Foundation for the year was the purchase of a CT scanner for the hospital, the scanner has been purchased and is in the process of being installed at year end 2020 and the first scans are expected in mid-2021. This is a significant achievement and is the outcome of a 3-year fundraising campaign.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

A key contributor to the Foundations funding is the management of the National Orthopaedic hospital Cappagh's car park. As the hospital effectively closed to everyone other than staff and patients due to the pandemic the car park was not is use and no funds were raised at all from March to July. In Q3 following other significant cost cutting initiatives the Board took the difficult decision to reduce the staffing in the Foundation to move the Foundation from active fundraising into 'maintenance 'mode. The finance manager was retained, and all other staff made redundant. The Board took an active involvement in supporting the finance manager in the activities around the donation management and as a result the Foundation is in a position to be maintained at a very low cost until the resumption of more significant fundraising activities in 2021 and beyond.

The Foundation's work to date signifies the generosity of people across the country and abroad who have kindly donated to the Foundation's four core objectives, Development, Education and Training, Research and Patient Support enabling the Hospital to develop its healthcare facilities to be fulfil its vision of becoming a paragon of orthopaedic medicine. Our 2017 -2020 Strategy continues to be a living document to ensure the Foundation is achieving its core objectives for the Hospital, its Staff and Patients.

The Board extends its sincerest thanks to Patrons, Mary O'Rourke and Francis Brennan, the National Orthopaedic Hospital Cappagh Staff, Board and Staff and all our partners who provided incredible support during the year. We extend our thanks to the CEO and the Team at Cappagh Hospital Foundation for their commitment, passion and dedication to get it right for our donors, supporters and the Hospital.

I wish to thank my fellow Trustees; it has been a difficult and traumatic year for everyone associated with the Foundation. To all of the departed staff I would like to extend my thanks for everything you have contributed and my sadness at how the year developed.

Principal Activity

Cappagh Orthopaedic Hospital Research and Development Foundation incorporated on 28th October 1988 is a registered Irish charity, No. 9282, trading as Cappagh Hospital Foundation No. 128584.

Since 1988 The Foundation has raised funds to support the National Orthopaedic Hospital Cappagh, formerly Cappagh National Orthopaedic Hospital. It is registered with the Charities Regulatory Authority, Number: 20023201.

It is a company limited by guarantee, registered under Part 18 of the Companies Act, company registration No. 136618. It is governed by a Memorandum and Articles of Association with its principal activities set out in this document as the follows:

The main objective for which the Foundation is established ("the Main Object") is the relief of sickness by the general improvement of the treatment, care and welfare of patients and the education and training of staff through the provision of facilities, equipment and personnel of Cappagh National Orthopaedic Hospital ('the Hospital') and to raise funds for the benefit of the Hospital:

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

As objects incidental and ancillary to the attainment of the Main Object, the Company shall have the following subsidiary objects:

- to provide support for the Hospital's strategic development including upgrading and replacement of its buildings, facilities and equipment;
- to provide support for the research of all aspects of orthopaedic surgery to increase knowledge and information on the diagnosis, treatment and all other aspects of orthopaedic and related illnesses and aid in the dissemination of such knowledge by publishing general propagation and practical application of its research and related programmes;
- to promote the education, teaching and training of medical staff in the techniques of research and the acquisition of knowledge and information of all aspects of orthopaedic medicine, healthcare and related illnesses;
- 4. to provide support for patients through the provision of orthopaedic medical facilities, equipment and devices or other patient support requirements by operating and maintaining patient support programmes;

The Foundation works within the required remits of Charities Regulatory Authority- The Governance Code, Data Protection Commissioners frameworks.

- Minimum Notice and Terms of Employment Acts, 1973-2001.
- Unfair Dismissals Acts, 1977-2001
- Terms of Employment (Information) Act, 1994-2001.
- National Minimum Wages Act 2000 as Amended
- · Health & Safety Acts 1985-2010
- Organisation of Working Time Act 1997
- Maternity Protection Act 1994
- Employment Equality Act 1998
- Protected Disclosures 2014

and others to ensure the company adheres to regulatory standards.

The Foundation is a separate legal entity to the National Orthopaedic Hospital Cappagh with a separate legally registered governing Board of Directors. Staff are employed by the Foundation.

Cappagh Hospital Foundation is based on the grounds of National Orthopaedic Hospital Cappagh, Finglas, Dublin 11. D11 R593.

Since 1988, The Foundation has built and maintains a high level of public trust. This is not taken for granted and the Board and Staff would like to sincerely thank all of those who have supported this organisation since its inception and continue to do so.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

Principal Risks and Uncertainties

In the first half of 2020, the outbreak of Covid-19 spread throughout Asia, Europe and Worldwide and this pandemic has continued to the date of approving the financial statements. The pandemic has had a significant impact in Ireland with the closure of many businesses and the restriction of people's movements. This has resulted in the charity suspending most of its fundraising activities. The on-going effect of Covid-19 to the charity is it is uncertain as when it will be in a position to run fund raising events again. As a result, the directors consider the on-going implications of the Covid-19 pandemic to be a significant uncertainty at the time of approving the financial statements , however the charity has prepared the financial statements applying all most up to date information available at this time.

In 2017 a risk register was established, and this register is regularly reviewed by the Board.

Environmental

At the time of approving the financial statements, the Cappagh Hospital Foundation continues to be exposed to the effects of the Covid-19 pandemic which has resulted in a significant lowering of incoming resources.

Financial Risk Management

All income and expense streams were revaluated in 2019 as part of the 2017- 2020 Strategy to identify and reduce areas of risk and appropriate measures implemented.

Funding

As The Foundation is a registered charity it is heavily reliant on the generosity of donations, grants and other income streams to raise funds for the Hospital. The majority of this incomes is restricted and designated. For the Foundation to be able to continue to raise funds for the Hospital, unrestricted operational funding is required to be raised. In the Not for Profit sector, this is recognised as one of the core challenges. The risk, in the Foundation's case: should this unrestricted funding reduce, the Foundation would struggle to continue to be able operate and raise funds for the Hospital.

Grants to the Hospital

The Grant Policy that had been introduced to enhance the strategic alignment of the Foundation with the Hospitals remains in place.

Financial review

The deficit for the year for the year after providing for depreciation amounted to €52,400 this compared with a surplus after depreciation of €175.758 in 2019.

At the end of the year, the company has assets of €1,107,542, (2019 €1,165,843) and liabilities of €19,540 (2019 €25,441). The net assets of the company have decreased by €52,400.

Achievements and financial performance

Covid 19 had significant impact on the ability of the foundation to engage in fund raising activities resulting in a substantial reduction in income of 45%. Faced with this decline in revenues ,in order to ensure the continued viability of the organisation the board engaged in a forensic examination of all costs. The results of this exercise was to make all staff redundant with the exception of the finance manager who became a part time employee and a year on year reduction in costs of €119.437 (28%) (excluding grant disbursements).

Principal funding sources

Details of 2020 income and related sources are available on page 18 - 19.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

Governing documents

The Company is a company Limited by Guarantee, governed by a Memorandum and Articles of Association and is a registered charity.

The Cappagh Hospital Foundation is an Irish Registered Charity, No. 9282. It is a company limited by guarantee, company registration No. 136618. Charities Regulatory Authority Registered Number: 20023201.

Cappagh Hospital Foundation is committed to complying with and implementing the relevant legislative requirements.

The Governance Code

The Directors remain on the journey of the Code's implementation. As a charity seeking donations from the public the Board undertook to start the process to become compliant with the principles of the Governance Code for a Type C organisation. This outlines to stakeholders the standards our charity operates to, creating a more conducive environment for fundraisers.

The Foundation fundamentally believes that we must be transparent and compliant in all our actions. Consequently, these financial statements have been prepared under SORP - Statement of Recommended Practice.

Organisational structure and how decisions are made

Decision making

The Board ensures they meet the activities of the Foundation as set out in its legal objectives and aims. Currently as a result of the pandemic and the implementation of significant cost reductions the Board have had to play in more active role in the running of the charity, It is anticipated that this role will continue until the pandemic ends.

Meetings

There were 7 meetings of the Board in 2020

Director	Meetings attended	Committee membership
Eleanor Garvey (C)*	7	Finance and Audit
Shay Keany	7	HR, Risk & Governance (C)
Prof. Steve Eustace	7	
Prof. Michael Stephens	6	HR, Risk & Governance
Paul Cooke	7	Finance and Audit (C)
Mairead Kearns	7	HR, Risk & Governance
Alan Molloy	6	Finance and Audit

^{*}Chair

L&P Cantor are the Company Secretary. The Board wish to extend its sincere thanks for their support and work.

Conflict of interest and loyalty

The Directors have a conflict of Interest and Loyalty Policy.

No contracts or other legal agreements were entered into with any Directors.

Lobbying

No lobbying was undertaken by The Foundation in 2020.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

Management and staff

The ongoing growth of the Foundation's work is due to the Staff's dedication and commitment. We are committed to the development of our staff and will continue to allocate resources annually towards a comprehensive training and development programme.

The directors who served during the year and up to the date of signature of the financial statements were: Paul Cooke
Stephen Eustace

James Keany Mairead Kearns Reidy Alan Molloy

Michael Stephens

Eleanor Garvey

Volunteer time

General volunteer time is not accounted for under SORP.

Transparency & public accountability

The Board believes that Cappagh Hospital Foundation and all charities should be fully accountable to the general public, providing detailed information on where its funds come from and on what they are spent. The Board has provided substantial information on where its funds comes from and on what they are spent in this report. The Foundation publish our accounts on our website www.chf.ie.

We categorise income and expenditure in line with the categories as per SORP, Statement of Recommended Practice.

As a charity seeking donations from the public, we follow the required guidelines of Charities Regulatory Authority of Ireland and are working towards being fully compliant with The Governance Code.

Income

The majority of donation income came from across the island of Ireland, Northern Ireland, the UK and USA.

Note 3 & 4 provides a detailed breakdown of income.

Expenditure

Charitable expenditure comprises costs incurred by the charity in the delivery of its activities and services as per its Memorandum and Articles of Association. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support Costs: These costs relate to several activities i.e. cannot be allocated to only one activity. These include Human Resources, Information Technology, Finance and Governance. Governance costs are associated with meeting the constitutional and statutory requirements of the charity by the Charities Regulator Authority.

Pensions

The organisation established a defined contribution plan in 2018 under which the organisation pays fixed contributions into a separate entity. The assets of the plan are held separately from the organisation in independently administered funds. The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of financial position.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

Health and safety

Cappagh Hospital Foundation is committed to managing and conducting its work activities in such a way as to ensure - so far as it reasonably practicable - the safety, health and welfare at work of its employees and volunteers. The Safety Statement, in accordance with Section 20 of the Safety, Health and Welfare at Work Act 2005, outlines the policy of Cappagh Hospital Foundation in relation to the management of health, safety and welfare.

The following are also adhered to:

- Minimum Notice and Terms of Employment Acts, 1973-2001.
- Unfair Dismissals Acts, 1977-2001
- · Terms of Employment (Information) Act, 1994-2001.
- National Minimum Wages Act 2000 as Amended
- · Health & Safety Acts 1985-2010
- Organisation of Working Time Act 1997
- Maternity Protection Act 1994
- Employment Equality Act 1998
- Protected Disclosures 2014

Reserves policy and level

The Board committed to have €175,000 by 31 December 2020. Due to restructuring and funding constraints the Board revised the reserves policy to be held at €75,000.

Going Concern

The Covid-19 pandemic has had a significant impact on the foundation's ability to fundraise and therefore its finances. The directors have prepared budgets for the upcoming 12 months which show that the company will continue as a going concern primarily through a significant reduction in the cost base of the organisation.

The financial statements have been prepared on a going concern basis.

Events after the reporting period

There have been no significant events affecting the charity since the year-end. The charity continues to be affected by the ongoing Covid 19 pandemic, however, measures taken by the directors have allowed the charity to continue to operate during the ongoing cycle of lockdowns.

Whilst the directors believe that the effect on the charity since the balance sheet date is difficult to determine, the directors are confident that the charity will continue as a going concern for the foreseeable future.

Auditors

In accordance with the company's articles, a resolution proposing that UHY Farrelly Dawe White Limited be reappointed as auditor of the company will be put at a General Meeting.

Taxation Status

No charge to taxation arises as the company has been granted an exemption under Sections 207 and 208 of the Taxes Consolidation Act, 1997.

Statement of relevant audit information

So far as the directors are aware, there is no relevant audit information of which the statutory auditors are unaware. The directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and they have established that the statutory auditors are aware of that information.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

Accounting records

The measures taken by the Directors to ensure compliance with the requirements of Section 281 to 285 of the Companies Act 2014, regarding adequate accounting records are the implementation of necessary policies and procedures for recording transactions, the employment of qualified accounting personnel with appropriate expertise and the provision of adequate resources to the finance function.

The accounting records of the company are kept at its registered office and principal place of business of Cappagh Hospital Foundation, National Orthopaedic Hospital Cappagh Dublin 11.

Future developments

The CEO, Staff and Board are committed to ensuring the Foundation Strategy is aligned with that of National Orthopaedic Hospital Cappagh.

In autumn 2020 The Board took a decision to operate the Foundation on a "care and maintenance" basis with a very low cost base pending the end of the current pandemic and resumption of economic activity which will permit fund raising activities to take place.

The Directors' report was approved by the Board of Directors.

Paul Cooke

Director

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Dated: 15

Eleanor Garvey

Director

Dated: \$5 MAN dod

STATEMENT OF DIRECTORS' RESPONSIBILITIES

FOR THE YEAR ENDED 31 DECEMBER 2020

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law the directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and SORP FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the surplus or deficit of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company financial statements and then apply them consistently:
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company can continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and surplus or deficit of the company to be determined with reasonable accuracy and enable them to ensure that the financial statements and Directors' Report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- there is no relevant audit information (information needed by the company's auditor in connection with preparing the auditor's report) of which the company's auditor is unaware, and
- the directors have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Signed on behalf of the board

Paul Cooke Director

Date: 28th May 2001

Eleanor Garvey
Director

Date: J-8h May 2021

INDEPENDENT AUDITOR'S REPORT

TO THE DIRECTORS OF CAPPAGH ORTHOPAEDIC HOSPITAL RESEARCH & DEVELOPMENT FOUNDATION

Opinion

We have audited the financial statements of Cappagh Orthopaedic Hospital Research & Development Foundation (the 'company') for the year ended 31 December 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is the Companies Act 2014, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland and Charities SORP, FRS 102.

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with FRS102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the in accordance with the ethical requirements that are relevant to our audit of the financial statements in the Ireland, including the Ethical Standard issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (Ireland) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE DIRECTORS OF CAPPAGH ORTHOPAEDIC HOSPITAL RESEARCH & DEVELOPMENT FOUNDATION

Opinions on other matters prescribed by the Companies Act 2014

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Directors' Report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Directors' report has been prepared in accordance with applicable legal requirements.

We have obtained all the information and explanations which we consider necessary for the purposes of our audit

Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

We have nothing to report in respect of our obligations under the Companies Act 2014 to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by sections 305 to 312 of the Act are not made.

Responsibilities of directors

As explained more fully in the statement of Directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to cease operations, or have no realistic alternative but to do so

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the IAASA's website at: http://www.iaasa.ie/Publications/Auditing-standards/International-Standards-on-Auditing-for-use-in-lre/International-Standards-on-Auditing-(Ireland)/ISA-700-(Ireland). This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE DIRECTORS OF CAPPAGH ORTHOPAEDIC HOSPITAL RESEARCH & **DEVELOPMENT FOUNDATION**

Richard Berney

Co. Dublin 28 Mg 202,

for and on behalf of UHY Farrelly Dawe White Limited

Chartered Certified Accountants Statutory Auditor Unit 4A Fingal Bay Business Park Balbriggan

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2020

	U	nrestricted funds	Restricted funds	Total	Tota
		2020	2020	2020	2019
	Notes	€	€	€	€
Income from:					
Donations, gifts and legacies	3	88,279	190,192	278,471	359,144
Charitable activities	4	14,136	54,665	68,801	274,163
Investment income	4	51	-	51	154
Other income	4	4,555	-	4,555	8,079
Total income		107,021	244,857	351,878	641,540
Expenditure on:			1		3
Raising funds	5	3,002	31,603	34,605	87,793
Charitable activities	5	101,657	268,016	369,673	377,989
Total charitable expenditure		104,659	299,619	404,278	465,782
Net movement in funds		2,362	(54,762)	(52,400)	175,758
Fund balances at 1 January 2020		817,497	322,905	1,140,402	964,644
Fund balances at 31 December 2020		819,859	268,143	1,088,002	1,140,402

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

BALANCE SHEET

AS AT 31 DECEMBER 2020

		20	20	20	19
	Notes	€	€	€	€
Fixed assets					
Tangible assets	10		19,346		30,718
Current assets					
Stocks	11	454		454	
Debtors	12	76,623		97,849	
Cash at bank and in hand		1,011,119		1,036,822	
		1,088,196		1,135,125	
Creditors: amounts falling due within					
one year	13	(19,540)		(25,441)	
Net current assets			1,068,656	(3-00	1,109,684
Total assets less current liabilities			4 000 000		4.440.400
rotal assets less current happings			1,088,002		1,140,402
					3
Income funds					
Unrestricted funds			819,859		817,497
Restricted funds			268,143		322,905
			1,088,002		1,140,402

The financial statements were approved by the Directors on 28th Man 2021

Paul Cooke Director Eleanor Garvey

Director

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	20: €	20	201: €	9
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	•	•	•
Cash flows from operating activities Cash (absorbed by)/generated from operations	22		(27,406)		161,175
Investing activities					
Purchase of tangible fixed assets		(462)		_	
Proceeds on disposal of tangible fixed		(402)			
assets		2,165		-	
Net cash generated from/(used in)					
investing activities			1,703		-
No. 4 and the second transfer of the second t					
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and c	ach				-
equivalents	asıı		(25,703)		161,175
oquivalents			(25). 557		,
Cash and cash equivalents at beginning	of year		1,036,822		875,647
	-				
Cash and cash equivalents at end of	year		1,011,119		1,036,822

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

Charity information

Cappagh Orthopaedic Hospital Research & Development Foundation is a company limited by guarantee incorporated in Republic of Ireland. Cappagh Orthopaedic Hospital Research & Development Foundation, Cappagh Hospital, Finglas, Dublin 11, is the registered office, which is also the principal place of business of the company. The nature of the company's operations and its principle activities are set out in the Directors' Report.

1.1 Accounting convention

The financial statements are prepared in accordance with the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council. The company has applied recommendations contained in Charities Statement of Recommended Practice (SORP) (FRS 102).

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

The financial statements are prepared in euros, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest €.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are general funds which have not been earmarked and may be used generally to further the charity's objects.

Restricted funds are funds held for a purpose as specified by the donor. These funds cannot be used for any other purpose.

Designated funds are unrestricted funds that have been earmarked for a particular purpose by the Trustees.

1.4 Incoming resources

Income constitutes all money that is donated by or collected from independent external groups who organise fundraising activities, give voluntary donations or generate similar income, outside the control of the Foundation, and are not recognised in the accounts until received by the Foundation. These include, but not limited to: companies, individuals, legacies, trustees, major donor, public and other.

The Foundations core income is generated from its own fundraising events and fundraising campaigns. All income is recognised when received.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

Legacies are recognised on receipt or otherwise if the Foundation has been notified of an impending distribution, the amount is known, and receipt is expected.

Other income is recognised in the period in which it is earned or received. Interest income is recognised in the period in which it is earned and is received gross.

Capital grants received and receivable are treated as deferred income and amortised to the Statement of Financial Activities annually over the useful economic life of the asset to which it relates. Revenue grants are credited to the Statement of Financial Activities when received.

1.5 Resources expended

Expenditure is recognised when a liability is incurred. Funding provided through contractual agreements and performance related grants which are recognised as goods and services supplied. Other grant payments are recognised when a constructive obligation arises that results in the payment being an avoidable commitment.

Expenditure is analysed, as per SORP requirements, between a) raising funds and b) charitable activities. Each item is individually disclosed analysed based on a) and b) incorporating all items funded in the pursuit of the objectives of Cappagh Orthopaedic Hospital Research & Development Foundation in supporting the hospitals mission to provide high quality integrated care for people with musculo-skeletal disorders through funds raised for hospital development, research, education, teaching, training and the provision of strategic patient support programmes.

Cost of raising funds

Raising funds costs include expenditure directly associated with generating fundraising income. Examples are salaries, printing, production and distribution of all fundraising material, web site development, donor acquisition programmes, marketing and event costs.

Support costs

Support costs are costs related to several activities. These include Human Resources, Information Technology, Finance and Governance. Governance costs are associated with meeting the constitutional and statutory requirements of the charity.

Reserves

It is the policy of the Board to maintain an adequate level of reserves. Reserves are held to fund working capital, to fund unexpected events and to accumulate resources against unexpected changes in the funding environment so that the Foundation can continue to fulfil its agreed commitments to the hospital. The Board committed to have €75,000 by 31 December 2020.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and equipment 20% Straight line Fixtures and fittings 20% Straight line Computers 20% Straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Taxation

As a result of the organisations charitable status, no charge to corporation tax arises under the provisions of Section 207 of the Taxes Consolidation Act 1997.

1.12 Employee benefits

The organisation provides a range of benefits to employees. A defined contribution plan was set up in 2018 under which the organisation pays fixed contribution into a separate entity. Once the contributions have been paid, the organisation has no further payment obligations.

The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the organisation in independently administered funds.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leasing

Rentals payable under operating leases are dealt with in the Statement of Financial Activities as incurred over the period of the rental agreement.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

1.15 Departures from Companies Act 2014 Presentation

The directors have elected to present a Statement of Financial Activities instead of a Profit and Loss Account in these financial statements as this company is a not-for-profit entity.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Total
	2020	2020	2020	2019
	€	€	€	€
Payroll giving	64,401	_	64,401	74,694
Collection boxes	386	-	386	6,738
Corporate donations	12,000	11,500	23,500	90,000
Donations from non CHF events	100	96,048	96,148	89,654
Donations - Teachers campaign	7,700	_	7,700	-
Donations - Nationwide campaign	-	-	-	7,870
Donations - Other	3,692	3,013	6,705	5,945
Donations - CHF events	-	-	-	10,743
Major donations	-	19,125	19,125	10,000
MRI income	-	60,506	60,506	63,500
	88,279	190,192	278,471	359,144

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Charitable activities	i.			
	Unrestricted funds	Restricted funds	Total	Total
	2020 €	2020 €	2020 €	2019 €
Consider well a second				47.504
Spring raffle event Golf classic event	450	2.050	2.500	17,581
	450	2,050	2,500	9,750
Sports lunch event	10,378	-	- 10,378	91,443 13,389
Cappagh walk a mile Miscellaneous events		-	10,376	2,776
Cuppa for Cappagh	244	<u>-</u>	244	2,776
Hospital saturday fur	d -	8,250	8,250	2,314
Kitchen creations	416	2,356	2,772	-
	11,488	12,656	24,144	137,253
Car park income	2,648	42,009	44,657	136,910
	14,136	54,665	68,801	274,163
Other income				
Other income	4,555	-	4,555	8,079
	4,555		4,555	8,079
Investment income				
Interest	51	-	51	154
	 51		51	154

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

49

Total 2019

Total 2020

6,763 4,310 47,974 3,072 7,574 994 13,987

768 31,137

926

466

246 116

942 1,220

916

87,793

34,605

 Resources expended		
Ď	Unrestricted funds Restricted funds 2020	tricted funds 2020
	Ψ	ŧ
Raising funds		
Spring raffle expenses	246	•
Golf classic event	116	1
Sports lunch event	•	•
Cappagh walk event	292	•
Cappagh Kids disbursements	1	31,137
Collection box expenses	•	•
Fundraising and development	926	•
Cuppa for Cappagh events	•	•
Kitchen creation costs	•	466
Major gifts campaign costs	•	•
Miscellaneous events	916	•
	3,002	31,603
Charitable activities		
Wages and salaries	57,391	79,254
Employers PRSI contributions	5,402	7,461
Pension costs	1,754	2,424
Staff training and recruitment	33	•
Redundancy costs	13,884	16,770
Office expenses	593	818
Security charges	•	951
Insurance	533	737
Hire of office equipment	1,358	1,876

21,311 21,311 8,116 3,665 41,212 1,776 3,750 1,658 2,435

136,645 12,863 4,178 33,0,654 1,411 951 1,270 3,234

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

ro.	Resources expended			0	(Continued)
	Telephone and postage	1,038	1,433	2,471	2,605
	IT Costs	1,468	2,028	3,496	2,436
	Motor expenses	45	61	106	187
	Governance costs	3,574	4,936	8,510	11,078
	Staff travel and subsistence			•	343
	Legal and professional	4,230	8,211	12,441	(2,165)
	HR Support service	765	1,103	1,868	1,319
	Audit and accountancy	2,431	3,358	5,789	5,350
	Bank charges	1,107	2,179	3,286	5,397
	General expenses	78	108	186	104
	Health and Saftey costs	236	327	563	•
	Maintenance & Security costs re Car park CNOH	•	24,999	24,999	25,000
	Grants to NOHC - re Development/Upgrading		•		2,000
	Grants to NOHC - re Research		3,000	3,000	10,000
	Grants to NOHC - re Other		38,058	38,058	31,125
	Grants to NOHC - re Training & Education		000'09	000'09	•
	Subscriptions	792	1,060	1,827	922
	Depreciation	4,061	5,608	699'6	10,635
	Profit/loss on disposal of tangible assets	606	1,256	2,165	1
		101,657	268,016	369,673	377,989
	Total resources expended	104,659	299,619	404,278	465,782

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

Performance by activity	Fundraising, donations, gifts and legacies	Other 2020	Total 2020	Total 2019
	₩	\P	₩	\$
Income	302,615	49,263	351,878	641,540
Salaries	(136,645)	(12,863)	(149,508)	(209,037)
Direct expenditure	(34,605)	(31,398)	(66,003)	(126,317)
Support costs	(73,410)	(14,299)	(87,709)	(87,303)
Disbursements	(101,058)	•	(101,058)	(43,125)
Operating surplus/(deficit)	(42,540)	(9,297)	(52,400)	175,758

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

7	Operating surplus/(deficit)		
		2020	2019
		€	€
	Operating surplus/(deficit) is stated after charging:		
	Depreciation of property, plant and equipment	9,669	10,635
	Surplus/(deficit) on disposal of property, plant and equipment	-	-
	Operating lease rentals:		
	- Office equipment	3,234	2,435
	- Auditor remuneration	5,789	5,350
В	Key management compensation		
		2020	2019
		€	€
	Wages and salaries	57,108	80,000
	Pension	2,599	4,000
	Social welfare costs	6,310	8,760
		66,017	92,760

Key management comprised of the CEO. The directors are not compensated for their voluntary time. A number of the directors donate to the Foundation, support fundraising initiatives and are instrumental in raising funds for the organisation.

Staff salary bands

	2020	2015
€60,000 - €70,000	_	_
€70,001 - €80,000	1	1
€80,001 - €90,000	-	-
€90,001 - €100,000	-	-
€100,001 and above	-	-

2020

2040

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

9 Employees

	_	_		_		
Num	ber	οf	em	Ы	ove	es

The average monthly number of employees during the year was:

	2020	2019
	Number	Number
Management, operations and fundraising		
CEO	0.65	1
Finance and Operations manager	0.64	0.74
Fundraising and operations		
Events director	-	0.4
Fundraising and Communications executive	-	0.5
Communications manager	0.7	0.4
Senior Fundraising manager	0.7	0.3
Employment costs	2020	2019
	€	€
Wages and salaries	136,645	188,054
Redundancy	30,654	41,212
Social security costs	12,864	20,983
Other pension costs	4,177	8,120
	184,340	258,369

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

10	Tangible fixed assets				
	•	Plant and equipment	Fixtures and fittings	Computers	Total
		€	€	€	€
	Cost				
	At 1 January 2020	43,050	13,259	2,086	58,395
	Additions	-	-	462	462
	Disposals		(4,088)	(289)	(4,377)
	At 31 December 2020	43,050	9,171	2,259	54,480
	Depreciation and impairment				
	At 1 January 2020	17,220	8,841	1,616	27,677
	Depreciation charged in the year	8,610	790	269	9,669
	Eliminated in respect of disposals	-	(2,039)	(173)	(2,212)
	At 31 December 2020	25,830	7,592	1,712	35,134
	Carrying amount				
	At 31 December 2020	17,220 ———	1,579 ======	547 ———	19,346
	At 31 December 2019	25,830	4,418	470	30,718
11	Stocks				
				2020 €	2019 €
	Raw materials and consumables			454	454
12	Debtors			2020	2040
	Amounts falling due within one year:			2020	2019 €
	Janes Marie Journey			•	•
	Receivables			74,888	92,653
	Other debtors			1,517	-
	Prepayments			218	5,196
				76,623	97,849

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

13	Creditors: amounts falling due within one year	2020	2019
		€	€
	Other taxation and social security	200	7,023
	Other creditors	83	-
	Accruals	19,257	18,418
		19,540	25,441

14 Project commitments

The board have committed to funding the following projects which are expected to be fulfilled as outlined below:

	€	Expiry year
Supporting Hospital Development		
Computed tomography scanner	661,717	2021/2022
Patient Family room	60,546	2021/2022
Refurbishment of 6/8 bed rooms	11,597	2021/2022
Cappagh Kids Dept of Paediatrics	183,901	2021/2022
*HDU	6,082	2022/2023
Supporting Orthopaedic Research		
Hip and Knee Joint Register research project	3,000	2021/2022
Supporting patients		
Various projects in support of patients	15,799	2021/2022
	942,642	

15 Contingent liabilities

There were no material contingent liabilities as at the balance sheet date 31 December 2020.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

16 Operating lease commitments

The company currently has an operating lease for a photocopier machine. The lease agreement commenced 01 April 2019 and ceases 01 April 2022. The total payments recognised as an expense in 2020 amounts to €3,234.

At the reporting end date the had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020 €	2019 €
Within one year	3,247	3,247
Between two and five years	1,624	4,871
	4,871	8,118
	<u> </u>	

17 Capital commitments

There were no material capital commitments as at the balance sheet date 31 December 2020.

18 Events after the reporting date

There have been no significant events affecting the charity since the year-end. The charity continues to be affected by the ongoing Covid 19 pandemic, however, measures taken by the directors have allowed the charity to continue to operate during the ongoing cycle of lockdowns.

Whilst the directors believe that the effect on the charity since the balance sheet date is difficult to determine, the directors are confident that the charity will continue as a going concern for the foreseeable future

19 Related party transactions

There were no material related party transactions during the year ended 31 December 2020.

20 Financial risk management

The objective of the Foundation in managing liquidity risk is to ensure that it can meet its financial obligations as and when they fall due. The Company expects to meet its financial obligations through operating cash flows. At the year end the Company has significant cash reserves to cover current and non-current liabilities.

21 Cash and cash equivalents

	2020 €	2019 €
Cash and bank balances	1,011,119	1,036,822
	1,011,119	1,036,822

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

•
•
175,758
10,635
(454
(17,996
(6,768
161,175
g balance
•
268,143
819,859
088,002
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24 Approval of financial statements

The financial statements were approved and authorised for issue by the board of directors on the board of directors of directors of the board of directors of dir